

ELIAS MOTSOALEDI LOCAL MUNICIPALITY



BUDGET 2009/2010
BUDGET 2009/2010
29 MAY 2009

1. Table of Contents

No.	Section Description	Page No.
1	Table of Contents	1
2	Mayoral Budget Speech	2
3	Budget Related Resolutions	3
	The Budget	
4	Executive Summary	4
5	Budget Schedules (operating and capital)	6
6	Budget Related Charts and Explanatory Notes	11
7	Budget Process Overview (including consultation process and outcomes)	17
8	Alignment of Budget with Integrated Development Plan	20
9	Budget Related Policies Overview and Amendments	22
10	Budget assumption	22
11	Fiscal overview and sources of funding (Tariff overview	23
12	Disclosure on Salaries, Allowances and Benefits	30
13	Monthly cash flows by source	31
14	Measurable performance objectives per vote	32
15	Service Deliver Budget Implementation Plan	41
16	Disclosure on Implementation of MFMA & other legislation	41
17	Summary of detailed capital plan	44
18	Budgeted financial statements	46

2. MAYORAL BUDGET SPEECH

3. BUDGET RELATED RESOLUTIONS

1. Council resolves that the annual budget of the Municipality for the financial year 2009/10 and indicative figures for the two projected outer years 2010/11 and 2011/12 be approved as set-out in the following schedules:
 - 1.1 Operating revenue by source reflected in schedule 1 (Page 6);
 - 1.2 Operating expenditure by vote and per category reflected in Schedule 2 and 2a (Page 7-8)
 - 1.3 Capital expenditure by vote (Page 9)
 - 1.4 Capital funding by source reflected in schedule 4 (Page 10)
2. Council resolves that property rates reflected on page 25 be approved for the budget year 2009/10.
3. Council resolves that the following tariffs and charges reflected on the listed pages be approved for the budget 2009/10 financial year.
 - 3.1.1.1.1 Electricity (Page 23)
 - 3.1.1.1.2 Water (Page 24)
 - 3.1.1.1.3 Refuse removal (Page 24)
 - 3.1.1.1.4 Sewerage (Page 25)
 - 3.1.1.1.5 Basic charges (Page 25)
 - 3.1.1.1.6 Sundry tariffs (Pages 26)
4. Council resolves that the measurable performance objective for revenue source as per Cash flow reflected on page 31 be approved for draft budget 2009/10
5. Council resolves that measurable performance objective for each vote (department) reflected from page 32 are approved for the draft budget year 2009/10
6. Council resolve to adopt the amended Integrated Development Plan (IDP) reflected in Annexure 2
7. Council resolve that amended Property Rate Policy reflected in Annexure 3 be approved for budget year 2009/10
8. Council resolve that the reviewed Draft Bylaw for Property Rate reflected in Annexure 4 be adopted for public participation.
9. Council resolve that the SDBIP reflected in page of the IDP in annexure 3 be noted with the budget for the subsequent approval by the Mayor

4. **EXECUTIVE SUMMARY**

Elias Motsoaledi local municipality's 2009/10 draft idp and budget have been developed to comply with the provisions of various legislation and policies of national and provincial government.

This draft idp and budget was prepared in a very challenging situation because of the global economic crisis. This will affect individuals, business sectors, government in particular municipality and community at large. The food price increase, the CPIX, and pressure on inflation, has made every individual to prioritise payment of services and needs according to the affordability, which also impacted on the growth of debts for services rendered council.

The economic growth has scaled down, which resulted in many working group people losing their job through retrenchment. This has been evident in our municipality, as the largest job creation is the mining sector. The Elias Motsoaledi Municipal area is largely inhabited by those caught within the second economy. The above mentioned issues, present challenges that the council will encounter in the 2009/2010 budget year.

Access to basic services like water and sanitation is concentrated around semi-urban areas while rural and farm areas are still lagging behind in this

The past financial year have served as a foundation for transforming the municipal administration and progression towards achieving our strategic objectives. They represented teething stages of our growth. This reflected our struggle to merely comply with legislative requirements to being a strategic, developmental local government.

The municipal political leadership and senior managers held one day strategic planning workshop in March 2009 at Loskop Dam. The strategic planning workshop endeavored to outline key strategic objectives aimed at fulfilling the requirements of a developmental local government. The information gathered during the strategic planning session confirmed a number of mayoral priorities, strategic objective and was aligned to overall government programmed of action.

The Council has ensured that the budget reflects the strategic outcomes embodied in the IDP and related strategic policies. The strategic alignment between National, Provincial and District priorities was also a central factor during the IDP review and budget process.

The MFMA stipulate that an annual budget may only be funded from realistic revenue to be collected and cash back accumulated funds from previous financial years' surplus not being committed. It further stipulates that the revenue projections in the budget must be realistic, taking into account:

- ❖ projected revenue for the current year based on the collection level
- ❖ actual revenue collected in the previous financial years

Based on the above requirements of funding of a budget, the 2009/10 budget has taken into consideration the past performance pertaining to each revenue per revenue source and the expenditure.

The projected revenue includes only allocations confirmed and the allocation as per Division of Revenue Act. The total revenue from grants and subsidies for operating and capital budget is R105,069,000 .

Conditional grants

- Municipal infrastructure grant:-
Operational allocation for PMU operational costs R 1, 081, 350
Capital allocation for infrastructure development, R20 545 650
Total MIG allocation
- Municipal System Improvement Grant: R735, 000
- Local government Financial Management Grant:-R 750, 000
- National Electricity Grant(not on the bill but confirmed) R3,200,000

Unconditional grants

- Equitable Share: R78,757,000

	2009/10	2010/11	2011/12
Revenue			
Total revenue	R230,073	R215,539	R231,000
Expenditure			
Operating budget	R147,832	R153,548	R165,298
Capital budget	R82,214	R61,961	R65,701
Total expenditure	R 230, 046	R 215,509	R 230,999
(Surplus)/deficit	(27)	(30)	(1)

5. BUDGET SCHEDULES

Schedule 1 - Revenue by Source

Schedule1	Preceding Year 2007/08	Current Year 2008/09	Medium Term Revenue and Expenditure Framework		
			Budget Year 2009/10	Budget Year 2010/11	Budget Year 2011/12
Revenue by Source	Unaudited Actual R' 000 A	Approved Budget R' 000 B	Budget R' 000 E	Budget R' 000 F	Budget R' 000 G
<u>Operating Revenue by Source</u>					
Property rates	5 894	8 000	9 040	9 854	10 741
Property rates - Penalties Collection Charges	0	0	0	0	0
Service Charges - electricity revenue from tariff Billing	15 162	19 341	29 642	31 222	31 222
Service Charges - water revenue from tariff Billing	3 715	5 640	5 041	5 220	5 527
Service Charges - sanitation revenue from tariff billing	1 212	1 420	1 513	1 597	1 693
Service Charges - refuse removal from tariff billing	1 517	1 792	2 013	2 115	2 029
Service Charges - other	47 601	54 908	56 813	19 669	28 633
Regional Service Levies		0	0	0	0
Rental of facilities and equipment	522	520	551	584	619
Interest earned - External Investments	3 917	3 741	4 100	4 346	4 606
Interest earned - Outstanding debtors	238	438	443	469	497
Fines	1 735	2 500	771	817	866
Licenses and Permits	11 175	20 000	14 294	15 152	16 061
Government Grants & Subsidies	59 174	73 391	105 852	124 494	128 506
Total Revenue by Source	151 862	191 691	230 073	215 539	231 000

NOTE:

Revenue for prior years (government Grants and subsidies) were reduced with the indirect grants from DWAF and Seckhukune District to ensure a credible budget with only realistically anticipated revenue indicators

Schedule 2 - Operating Expenditure by vote

Schedule1	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
					Budget Year 2009/10	Budget Year 2010/11	Budget Year 2011/12
Operating Expenditure by Vote	Unaudited Actual R' 000 A	Approved Budget R' 000 B	Adjusted Budget R' 000 C	Full Year Forecast R' 000 D	Budget R' 000 E	Budget R' 000 F	Budget R' 000 G
Mayor	1 211	1 628	1 688	1 688	3118	3 528	3 978
Speaker	359	1 003	943	943	1848	1 844	1 962
Municipal Manager	1 886	3 330	3 330	3 330	4233	4 308	4 614
Finance	6 607	8 057	7 057	7 057	20657	17 296	18 763
Strategic Management	1 976	3 113	5 693	5 693	3897	4 163	4 446
Social Services Department	21 725	36 173	30 052	30 052	43142	47 299	50 634
Infrastructure	21 572	35 996	38 992	38 992	46077	48 478	52 334
Corporate Services	5 748	10 135	10 135	10 135	13159	14 017	14 965
Council (General)	9 644	9 735	10 755	10 755	11701	12 615	13 602
Operating Expenditure by Vote	70 728	109 170	108 645	108 645	147 832	153 548	165 298

Schedule 2(a) - Operating Expenditure by vote

[illegible]

Schedule 3 - Capital Expenditure by vote

Schedule 3 Capital Expenditure by Vote	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
	Unaudited Actual R' 000 A	Approved Budget R' 000 B	Adjusted Budget R' 000 C	Full Year Forecast R' 000 D	Budget Year 2009/10 Budget R' 000 E	Budget Year 2010/11 Budget R' 000 F	Budget Year 2011/12 Budget R' 000 G
Mayor	0	3	3	3	0		
Speaker	0	0	0	0	0		
Municipal Manager	48	2 120	2 020	2 120	0	50	20
Finance	2 422	3 660	4 960	3 660	5 290	7 050	100
Strategic Management	63	400	400	400	0	3 000	1 500
Social Services Department	682	1 065	1 465	1 065	890	1 150	63
Infrastructure	18 483	73 478	73 278	56 121	74 415	50 066	63 408
Corporate Services	715	1 700	1 700	1 700	1 620	675	630
Council (General)	0	0	0	0			
Capital Expenditure by Vote	22 413	82 426	83 826	65 069	82 215	61 991	65 721

Schedule 4 - Capital Funding by source

Schedule 4 Capital Funding by source	Preceding Year 2007/08	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
					Budget Year 2009/10	Budget Year 2010/11	Budget Year 2011/12
	Unaudited Actual R' 000 A	Approved Budget R' 000 B	Adjusted Budget R' 000 C	Full Year Forecast R' 000 D	Budget R' 000 E	Budget R' 000 F	Budget R' 000 G
National Government							
Amount allocated / gazetted for the year	11 094	16 797	16 797	16 797	23 746	24 098	20 688
Amount carried over from previous year		0		0	0	0	0
Total Grant & Subsidies - National Government	11 094	16 797	16 797	16 797	23 746	24 098	20 688
Provincial Government							
Amount allocated / gazetted for the year	2 000	2 000	2 000	1 500	0	0	0
Amount carried over from previous year	0	0	0	0	0	0	0
Total Grant & Subsidies - Provincial Government	2 000	2 000	2 000	1 500	0	0	0
District Municipality							
Amount allocated / gazetted for the year	0	0	0	0	0	0	0
Amount carried over from previous year	0	0	0	0	0	0	0
Total Grant & Subsidies - District Municipality	0	0	0	0	0	0	0
Total Grant & Subsidies	13 094	18 797	18 797	18 797	23 746	24 098	20 688
Public Contributions & Donations	0	0	0	0	0	0	0
Accumulated Surplus /Own Funds	9 319	63 628	64 629	64 629	58 469	37 893	45 013
External Loans		0		0	0	0	0
Total Funding of Capital Budget	22 413	82 425	83 426	83 426	82 215	61 991	65 701

6. Budget related Charts

Chart 1: Revenue by Major Sources

	2007/08	2008/09	2009/10	2010/11	2011/12
Property rates	5 894	8 000	9 040	9 854	10 740
Electricity	15 162	19 341	29 642	31 222	31 222
Water	3 715	5 640	5 041	5 220	5 527
Sanitation	1 212	1 420	1 513	1 597	1 693
Refuse	1 517	1 792	2 013	2 115	2 029
Other	65 188	82 107	56 813	19 669	28 633
Government Grants & Subsidies	59 174	73 391	105 852	124 494	128 506
	151 862	191 691	209 914	194 171	208 350

REVENUE BY MAJOR SOURCE

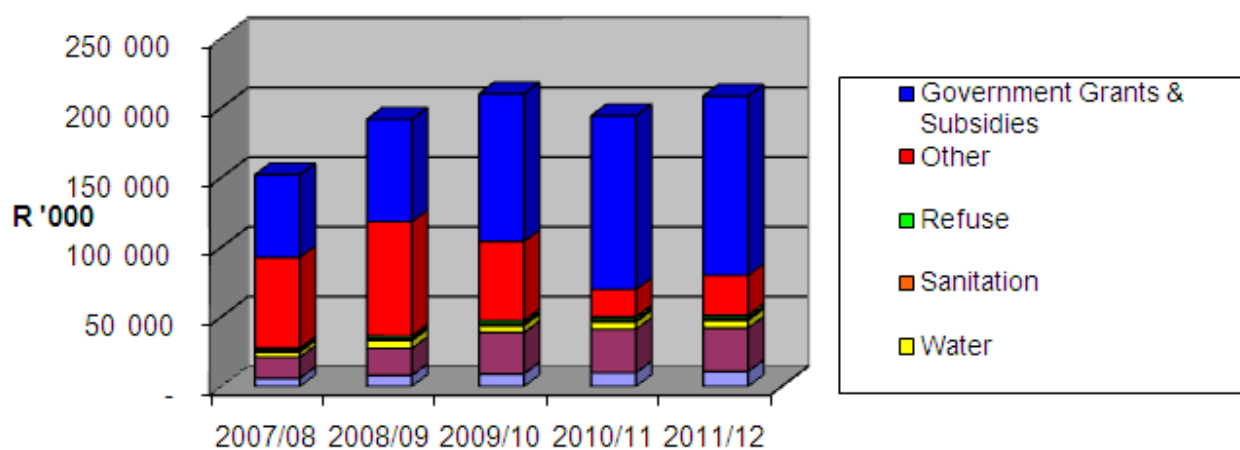


Chart 2: Revenue by Minor Sources

	2007/08	2008/09	2009/10	2010/11	2011/12
Rental of facilities and equipment	522	520	551	584	619
Interest earned - External Investments	3 917	3 741	4 100	4 346	4 606
Interest earned - Outstanding debtors	238	438	443	469	497
Fines	1 735	2 500	771	817	866
Licenses and Permits	11 175	20 000	14 294	15 152	16 061
	17 587	27 199	20 159	21 368	22 649

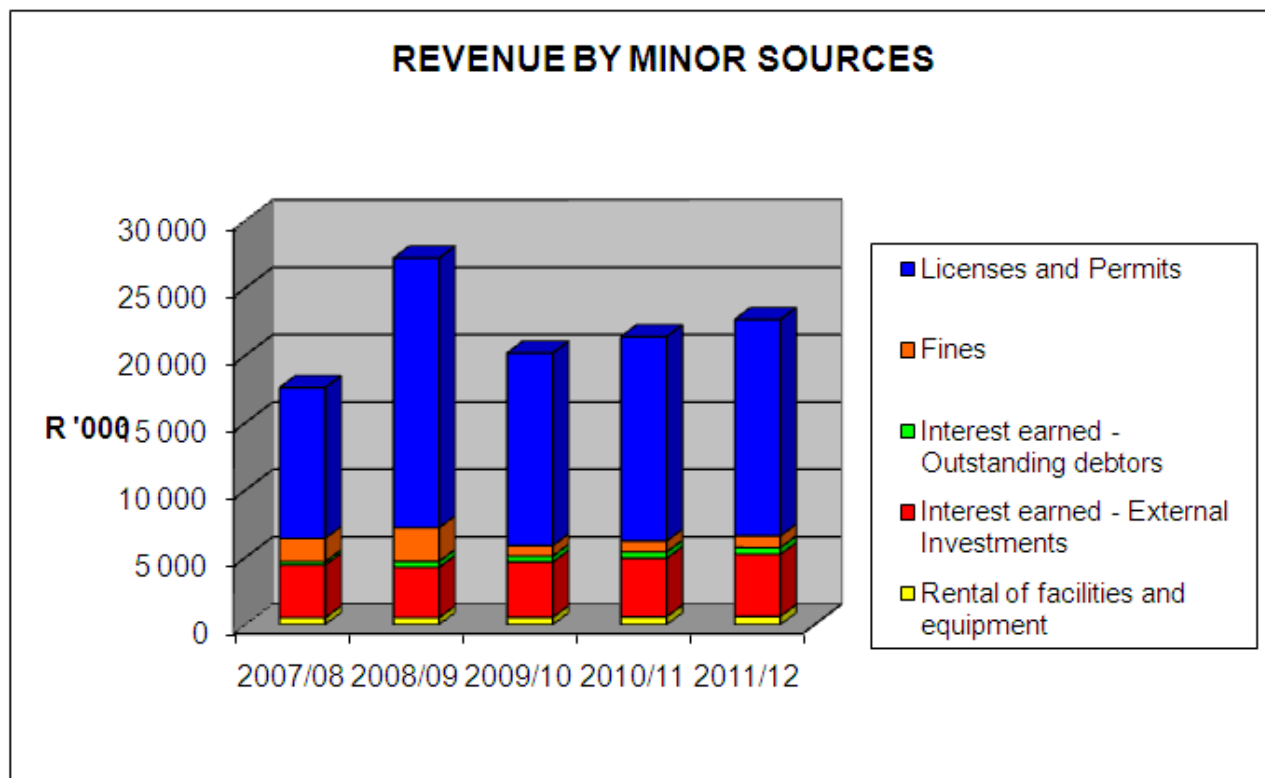


Chart 3: Operation Expenditure by Vote

	2007/08	2008/09	2009/10	2010/11	2011/12
Mayor	1 211	1 628	3118	3 528	3 978
Speaker	359	1 003	1848	1 844	1 962
Municipal Manager	1 886	3 330	4233	4 308	4 614
Finance	6 607	8 057	20657	17 296	18 763
Strategic Management	1 976	3 113	3897	4 163	4 446
Social Services Department	21 725	36 173	43142	47 299	50 634
Infrastructure	21 572	35 996	46077	48 478	52 334
Corporate Services	5 748	10 135	13159	14 017	14 965
Council (General)	9 644	9 735	11701	12 615	13 602

OPERATING EXPENDITURE BY VOTE

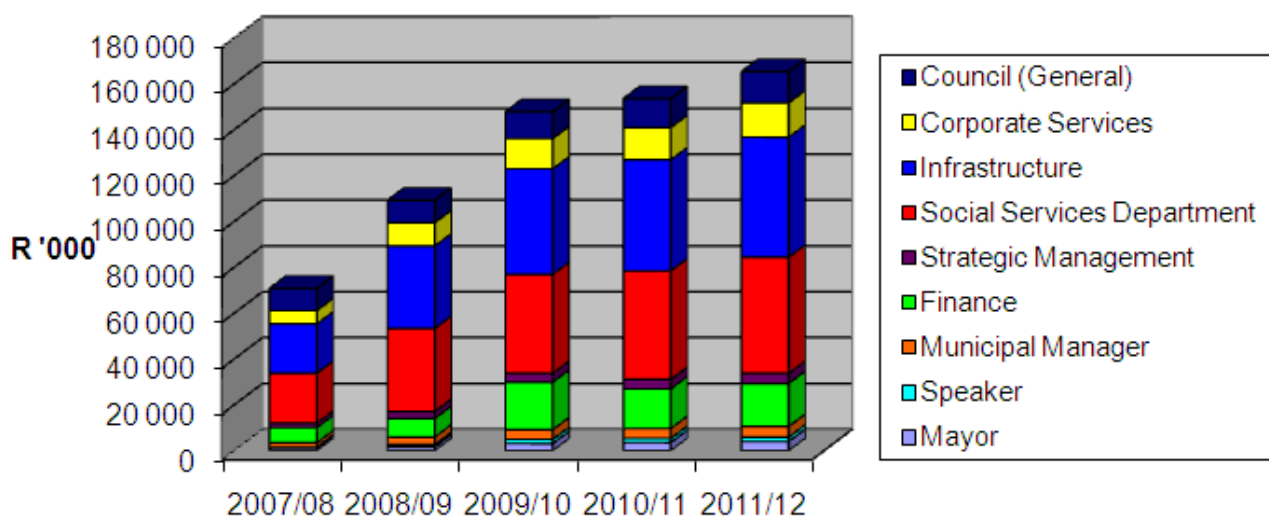


Chart 4: Operation Expenditure by Major Type

	2007/08	2008/09	2009/10	2010/11	2011/12
Employee Related Cost	27 662	36 446	51 393	55 234	59 648
Remuneration of Councillors	9 137	8 876	10 630	11 480	12 398
Repairs and Maintenance	3 159	7 136	10 361	11 680	13 119
Bulk Purchases - Electricity	8 189	16 281	21 244	22 557	23 911
Bulk Purchases - Water	273	734	1 347	1 428	1 514
Contracted Services	1 542	2 191	4 058	5 148	5 457
Communications	0	1 439	0	0	0
General Expenses	20 534	34 310	44 766	41 746	44 310
PROVISIONS	0	0	4 032	4 274	4 941

OPERATING EXPENDITURE BY MAJOR TYPE

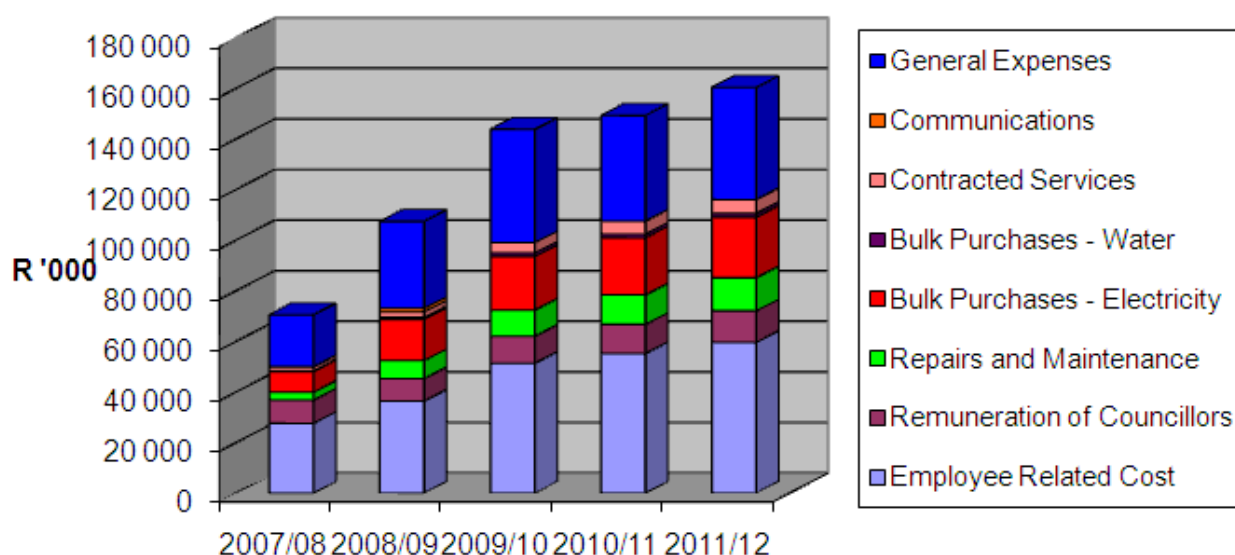


Chart 5: Capital Expenditure by Vote

	2007/08	2008/09	2009/10	2010/11	2011/12
Mayor	0	3	0		
Speaker	0	0	0		
Municipal Manager	48	2 120	0	50	20
Finance	2 422	3 660	5290	7 050	100
Strategic Management	63	400	0	3 000	1 500
Social Services Department	682	1 065	890	1 150	0
Infrastructure	18 483	73 478	74415	50 066	63 452
Corporate Services	715	1 700	1620	675	630
Council (General)	0	0	0	0	0

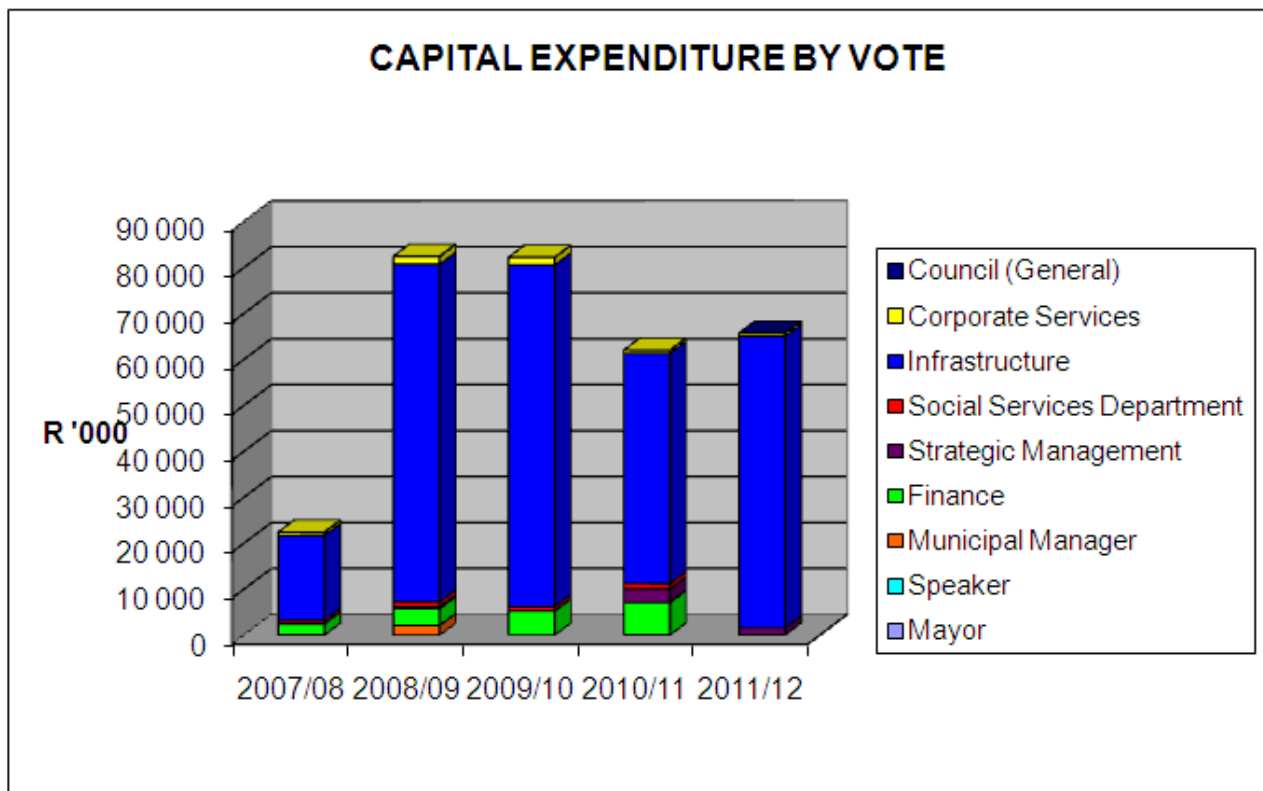
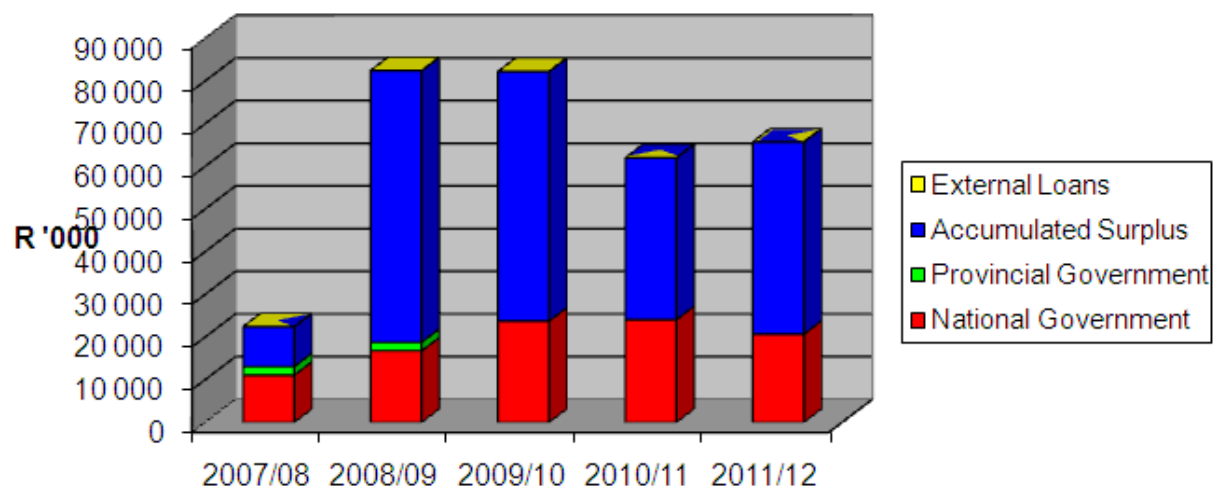


Chart 6: Capital Expenditure by Funding

CAPITAL EXPENDITURE BY SOURCE

	2007/08	2008/09	2009/10	2010/11	2011/12
National Government	11 094	16 797	23 746	24 098	20 688
Provincial Government	2000	2000	0	0	0
Accumulated Surplus	9 319	63628	58469	37893	45013
External Loans	0	0	0	0	0

CAPITAL FUNDING BY SOURCE



7. BUDGET PROCESS OVERVIEW

- **Budget Process Overview**

National Treasury provides guidance on budget preparation by providing the MFMA Circulars . The 2009/10 budget is prepared in accordance with the MFMA Circular No 28. The management and executive committee had undergone the strategic session to clearly define the strategic priorities of the municipality.

Critical to the development of a credible budget are: the manner in which the strategic planning process is integrated; the input of policy directions; and consultation with the community and other stakeholders.

- **Political oversight of the budget process**

The Mayor provided the political guidance overview over the budget and priorities that guided the budget preparation. This has been done in terms of section 53(1)(a) of Municipal Finance Management Act(MFMA).

The budget preparation and IDP review process was driven by the IDP and Budget Steering Committee. This committee is chaired by the Mayor and the following persons are members:

- Mayor
- Chairperson: Infrastructure Committee
- Chairperson: Social Development Committee
- Chairperson: Finance
- Chairperson: Corporate Services
- Municipal Manager
- All heads of Departments (Directors)

The Strategic Director on behalf of the municipal Council drives the Budget and IDP Review Process, which entails the coordination of activities, meetings and the development of documents within the ambit of the steering Committee.

- **Schedule of Key Deadlines relating to budget process 21(1)(b)]**

The schedule of key deadlines for the preparation of the budget and the annual review of the IDP for the 2009/2010 medium term period was tabled in council in July 2007 and was approved by council accordingly.

- **Process for tabling and adoption of budget in council for community consultation**

Elias Motsoaledi Local Municipality 's 2009/10 Budget have been developed to comply with Circular 28 MFMA and the provision of MFMA..

The tabling of time schedule outlining key deadlines for Elias Motsoaledi Local Municipality started 10 months before the start of the budget year. The plan indicated the following:

- The preparation, tabling and approval of the Annual Budget;
- Annual Budget review on budget – related policies;
- The tabling and adoption of the reviewed IDP;
- Consultation process with the community.
- Approval of the final idp and budget

Detail plan is reflected on the IDP document on annexure 2

- **Consultation process with stake holders and outcomes**

The draft IDP/Budget was placed on the municipal website, copies were placed at all satellite office and libraries and Meshate of Magoshi

The ward committee members were utilized to facilitate community participation meetings. Dates for meetings were published in the local newspaper, community radios and municipal website . Different stakeholders will consulted , though the timing was stressful for politicians because of the national election preparations. Nine meetings were attended by members of public on the draft idp and budget.

- **Process used to integrate the review of the IDP and preparation of the budget**

The IDP and budget preparation process started in July 2008, with the review of IDP/Budget process plan reflecting key deadline and was adopted by council in July 2008.

The IDP revision and budget process were fully integrated to obtain best results. Various meetings were held with community members, ward committees, councilors and other stakeholders.

The IDP review and Budget preparation review process was driven by IDP/ Budget Steering Committee. The committee is chaired by the Mayor and the chairperson of port folio committee , Municipal Manager and directors are members

- **Summary of Community Priority Issues (During ward based IDP forum)**

Council is committed to allocate scarce financial resources to service delivery goals determined in the IDP and policies of National Government such as free basic water, electricity and sanitation.

During public consultation meetings , communities still raised a number of issues that they considered pertinent for the development of their respective wards and areas. Below is a summary of the most pertinent community issues highlighted throughout the Elias Motsoaledi Municipal Area. The need for:

Infrastructure development needs are:

- High mast lights and maintenance
- Electricity
- Roads, their maintenance and necessary road signage
- Sanitation Facilities
- Storm water drainage
- Housing backlog and completion of RDP

Health issues

- Centres for orphans and HIV/Aids patients
- Ambulances
- Shortage of clinics
- Support for home based Care Centres

Social service needs

- Refuse removal
- Cemeteries

- Upgrading & maintenance of sport facilities
- Multipurpose Centres

- Children Day care Centres
- Old Age Centres
- Easily accessible pension payment
- Libraries
- Establishment of CPF's
- Skills Development Centres
- Community Halls

Education

- Facilitating Scholar Transport for farm learners
- Schools and libraries
- Bursaries

Local Economic development

- Poverty Alleviation Projects
- Agricultural need
- EPWP projects

All the issues highlighted above are indicative of the fact that there is a need for cross-sectoral collaboration with municipalities and provincial and national service providers.

- **Strategic alignment with National and Provincial Governments**

Limpopo Province Growth and Development Strategy

In terms of Section 24(1) of the Municipal Systems Act "The planning undertaken by a municipality must be aligned with, and complement, the development plans and strategies of other affected municipalities and other organs of state so as to give effect to the principles of co-operative government contained in Section 41 of the Constitution".

In case of the Elias Motsoaledi Local Municipality the three most important (although not the only) directives in this regard are the Limpopo Growth and Development strategy (PGDS), the

Integrated Development Plan of the Sekhukhune District Municipality, and the International Community Development Targets (Vision 2014).

The PGDS (2004-2014) is the strategic framework for the Limpopo Provincial Government that sets the tone and pace for growth and development in the province. It addressed the key and most fundamental issues of development spanning the social, economic and the political environment and was developed from the following:

- National policies and strategies
- Provincial strategies
- Local Government plans (e.g. Integrated Development Plans) and strategies

The PGDS is considered a strategic document in as far as it ties provincial policies with national policies while it spells out strategies on a sectoral level. Moreover, the PGDS also serves as guideline to provincial departments and local government/ organizations when they lay out their

budget allocations in the light of key growth and development priorities at the beginning of each budget cycle.

It is thus essential that the issues and programmes emanating from IDP be compatible with the priority areas of the PGDS.

Limpopo province identified several priority areas of intervention as part of the Provincial Growth and Development Strategy, namely:

- **Economic Development** (i.e. investment, job creation, business and tourism development and SMME development)
- **Infrastructure Development** (i.e. urban/ rural infrastructure, housing and land reform)
- **Human Resource Development** (i.e. adequate education opportunities for all)
- **Social Infrastructure** (i.e. access to full social infrastructure)
- **Environmental Development** (i.e. protection of the environment and sustainable development)
- **Good Governance** (i.e. effective and efficient public sector management and service delivery).

Care was taken during the Elias Motsoaledi IDP process that all actions and initiatives proposed by the municipality are in line with these Provincial Priority Areas for Intervention as highlighted above.

10. ALIGNMENT OF BUDGET WITH IDP

VISION

A better life for all through service excellence.

MISSION

The Elias Motsoaledi Local Municipality is committed to:

- ❑ Provide democratic and accountable government for local communities;
- ❑ Ensure provision of services to communities in a sustainable manner;
- ❑ Promote social and economic development;

We will achieve this by:

- ❑ Implementing a system of Integrated Development Planning based on priority needs of the community identified through community consultation processes;
- ❑ Ensuring the effective performance of all service providers in the municipal area;
- ❑ Supporting sustainable infrastructure development and maintenance, as well as service delivery, through a fair allocation of resources;
- ❑ Promoting a safe and healthy environment;
- ❑ Facilitating economic development and job creation

MUNICIPAL KEY FOCUS AREAS AND IDP PRIORITY ISSUES

Based on the above, the following are the key focus areas of the Elias Motsoaledi Local Municipality

KEY FOCUS AREAS

- Good Governance
- Financial Viability
- Community Consultation
- Infrastructure Development and Service Delivery
- Economic Development and Job Creation

KEY PRIORITY ISSUES

- Issue1: Powers, Duties and Functions
- Issue2: Organizational Restructuring and Transformation
- Issue3: Financial Management
- Issue4: Good Governance and Communication
- Issue5: Spatial Restructuring and Land Use Management
- Issue6: Land Reform and Land Administration
- Issue7: Housing
- Issue8: Health and Welfare
- Issue9: Education
- Issue 10: Culture, Sport and Recreation
- Issue 11: Safety and Security
- Issue 12: Emergency Services
- Issue 13: Post and Telecommunication
- Issue 14: Cemeteries
- Issue 15: Water and Sanitation
- Issue 16: Electricity Supply
- Issue 17: Waste Management
- Issue 18: Roads, Storm water and Transpo
- Issue 19: Environmental Management
- Issue 20: Economic Development and Job Creation

11. BUDGET RELATED POLICIES: OVERVIEW AND AMENDMENTS

Several meetings were held on consultation on the reviewed Property Rate Policy, and 30 days period was open for public comments on the draft policy. The property rate policy is submitted for approval this budget. The draft bylaw for the property rate policy is submitted to council for noting, so that process of public participation can be executed.

Council approved the Supply Chain policy and Investment policy in May 2009. The policies which could not be managed to be reviewed with the budget, such as the credit control and debt management, indigent policy, will be reviewed in the second quarter of the next budget year.

The development of budget policy is part of the deliverables as per service delivery budget implementation plan, as council was not having such policy, its first draft will be adopted in the second quarter of 2009/10 budget year.

12. BUDGET ASSUMPTION

Revenue generation remains a threat to the municipality's financial viability, due to the current economic climate. Financial viability remains a key feature of transformation in the municipal organization. The council will ensure that it explores new sources of revenue and leverage other funding mechanisms to improve its revenue.

The new valuation roll on property rate will generate the projected revenue of R9,040,000 in 2009/2010 financial year. The current increase was based on the implementation of the new valuation roll, in terms of Municipal Property Rate Act.

In the current financial year, the projected tariff was R0,0067 in a rand for all taxable properties, and we benchmark the rate with the neighbouring municipalities, such as Marble Hall which currently charges R0,019 and Bela Bela which charges R0,0095 on residential properties.

The price increase on electricity is projected at 25%, this will be adjusted once NERSA has announced its price increase.

The current CPI inflation is at an average of 13%, but council is implementing an increase on other services at the percentage of 6%. The challenge of an increase above the border line of 6%, is that the council will have to increase the budget on the provision of bad debts.

Growth on salary budget is caused by the budgeting of 104 additional posts (mainly general workers in Infrastructure and Social Development) to meet labour demand on the operation and maintenance sections, and an additional increase of 10% on salaries of staff and 8% on the remuneration of office bearers and Directors.

10. FUNDING THE BUDGET (INCLUDING FISCAL OVERVIEW AND

SOURCE OF FUNDING (Tariffs)

Tariff Overview

The tariffs for the budget year 2009/10 are submitted on the table below. The increase was based on the current global financial crisis as stipulated in the executive summary.

BUDGET 2009/2010

TARIFFS FOR STANDS WITH VALUATIONS

	TARIFF 2007/2008	%INCREASE 2007/2008	TARIFF 2008/2009	%INCREASE 2008/2009	TARIFF 2009/2010	%INCREASE 2009/2010
ELECTRICITY						
i) Residential						
Basic Charge	R 48.00	24.5%	R 54.82	14.2%	R 57.90	5.6%
Unit Charge						
First 50 Units (Indigents)	Free	0.0%	Free	0.0%	Free	0.0%
First 50 Units (Non-Indigents)	Free	0.0%	32.5c	100.0%	40.2c	23.5%
51-200 Units	30.7c	5.5%	39.9c	30.0%	49.4c	23.8%
Above 201 Units	32.7c	6.5%	43.4c	32.6%	58.1c	34.0%
Prepaid						
Unit Charge	38.5c	6.0%	51.0c	32.5%	68.34c	34.0%
ii) Commercial						
Basic charge	R 80.00	21.3%	R 92.80	16.0%	R 98.00	5.6%
Unit Charge	32.9c	6.0%	43.6c	32.5%	58.4c	34.0%
iii) Industrial Bulk						
Basic Charge	R 188.00	12.1%	R 218.08	16.0%	R 230.25	5.6%
Unit Charge	17.7c	6.0%	23.46c	32.5%	31.44c	34.0%
Maximum Demand Charge (60-100A)	R 58.09	6.0%	R 71.63	23.3%	R 71.63	0.0%
iv) Industrial Bulk (100A - ABOVE)						
Basic Charge	R 59.28	6.0%	R 78.60	32.6%	R 83.00	5.6%
Unit Charge	32.6c	6.0%	23.46c	-28.0%	31.44c	34.0%
Maximum Demand Charge (60-100A)	-	0.0%	R 47.36	100.0%	R 50.00	5.6%
v) Municipal Buildings						
Unit Charge	29.7c	6.0%	39.4c	32.7%	52.79c	34.0%
Reconnection after non payment	R 94.83	6.0%	R 111.90	18.0%	R 118.00	5.5%
Connection Fee	R 29.75	6.4%	R 35.09	17.9%	R 36.84	5.0%
Test of Meters	R 118.54	6.0%	R 135.00	13.9%	R 135.00	0.0%
Tempering with Electrical Meters						
First offence *	R 500.00	100.0%	R 2 000.00	300.0%	R 2 000.00	0.0%
Second Offence *	R 2 000.00	100.0%	R 5 000.00	150.0%	R 5 000.00	0.0%
Third Offence	Legal action will be take.		Legal action will be take.			
* Meter removed until Payment						

TARIFFS FOR STANDS WITH VALUATIONS

WATER

i) Residential

Metered

Basic charge	R	49.43	6.6%	R	53.55	8.3%	R	53.55	0.0%
--------------	---	-------	------	---	-------	------	---	-------	------

Unit Charge

First 6 Units (Indigents)			Free	0.0%	Free	0.0%
First 6 Units (Non-Indigents)	Free	0.0%	R 2.26	100.0%	R 2.37	4.6%
7 to 10 Units	R 1.90	5.5%	R 2.91	34.7%	R 3.06	4.9%
11 to 30 Units	R 1.90	5.5%	R 3.35	43.3%	R 3.52	4.8%
Above 30 units	R 2.02	5.9%	R 3.63	44.4%	R 4.00	9.3%

Unmetered

Monthly Flat Rate	R	-	0.0%	R	47.52	100.0%	R	49.90	4.8%
-------------------	---	---	------	---	-------	--------	---	-------	------

Pre-Paid

Basic charge	R	-	0.0%	R	-	0.0%	R	-	0.0%
Unit Charge	R	-	0.0%	R	4.26	100.0%	R	4.48	4.9%

Communal Stand Pipes (Above RDP)

Monthly Flat Rate	R	-	0.0%	R	25.99	100.0%	R	27.29	4.8%
-------------------	---	---	------	---	-------	--------	---	-------	------

Communal Stand Pipes (Pre-Paid)

First 6 Units	R	-	0.0%	R	4.24	100.0%	R	4.46	4.9%
Above 30 units	R	-	0.0%	R	4.53	100.0%	R	4.75	4.6%

ii) Commercial/ Industry

Basic charge	R	49.43	6.6%	R	70.21	29.6%	R	73.02	3.8%
--------------	---	-------	------	---	-------	-------	---	-------	------

First 6 Units	R	2.03	6.2%	R	2.60	21.9%	R	2.72	4.4%
7 to 30 Units	R	2.03	6.2%	R	3.24	37.3%	R	3.39	4.4%
Above 30 units	R	2.03	6.2%	R	4.06	50.0%	R	4.26	4.7%

Departmental	R	1.71	5.5%	R	4.26	59.9%	R	4.43	3.8%
--------------	---	------	------	---	------	-------	---	------	------

iii) Connection Fee

	R	29.61	5.5%	R	36.40	22.9%	R	37.72	3.6%
--	---	-------	------	---	-------	-------	---	-------	------

iv) Water Tankers (per tank)

	R	200.00	100.0%	R	200.00	0.0%	R	200.00	0.0%
--	---	--------	--------	---	--------	------	---	--------	------

REFUSE REMOVAL

Basic charge (Residential)	R	41.34	5.7%	R	43.94	6.3%	R	46.71	6.3%
----------------------------	---	-------	------	---	-------	------	---	-------	------

Basic charge (Commercial)	R	101.00	5.6%	R	107.36	6.3%	R	114.13	6.3%
---------------------------	---	--------	------	---	--------	------	---	--------	------

Basic charge (Departmental)	R	41.34	5.7%	R	43.94	6.3%	R	46.71	6.3%
-----------------------------	---	-------	------	---	-------	------	---	-------	------

Special Refuse Load	R	110.52	5.0%	R	117.48	6.3%	R	124.88	6.3%
---------------------	---	--------	------	---	--------	------	---	--------	------

SEWERAGE

i)	Basic charge (Residential) (6.3% increase to other stand sizes also)	R	27.63	6.20%	R	29.37	6.3%	R	31.02	5.6%
----	---	---	-------	-------	---	-------	------	---	-------	------

	Basic charge (Commercial) (6.3% increase to other stand sizes also)	R	53.98	5.50%	R	57.38	6.3%	R	60.60	5.6%
--	--	---	-------	-------	---	-------	------	---	-------	------

ii) Sewerage Points

Residential

First two Points	R	4.45	6.0%	R	4.73	6.3%	R	5.00	5.7%
There after per point	R	4.45	6.0%	R	4.73	6.3%	R	5.00	5.7%

Commercial	R	17.76	6.0%	R	18.88	6.3%	R	19.95	5.7%
------------	---	-------	------	---	-------	------	---	-------	------

Departmental	R	4.19	6.0%	R	4.45	6.3%	R	4.70	5.5%
--------------	---	------	------	---	------	------	---	------	------

TARIFF 2007/2008	%INCREASE 2007/2008	TARIFF 2008/2009	%INCREASE 2008/2009	TARIFF 2009/2010	%INCREASE 2009/2010
---------------------	------------------------	---------------------	------------------------	---------------------	------------------------

iii)	Other Sewerage Tariffs		6.4%		6.3%		6.3%
------	-------------------------------	--	------	--	------	--	------

RATES

Tariffs (Property)	8.9c *	5.0%	0.00675c *	N/A	0.006c *	N/A
--------------------	--------	------	------------	-----	----------	-----

* Rate levied on market value of land and buildings

* Levied on land value

Ratio at which property tax will be levied

Residential Property	1 : 1	1 : 1
Buiseness and commercial	1 : 2	1 : 2
Agricultural Property	1 : 0,25	1 : 0,25
Stat Owned Property	1 : 0,25	1 : 0,25
Public Service Infrastructure	1 : 0,25	1 : 0,25
Public Benefit Organization Property	1 : 0,25	1 : 0,25
Mining Property	1 : 2	1 : 2
Municipal Property	Not Levied	Not Levied

TARIFFS FOR STANDS WITHOUT VALUATION

i)	Basic Charge (Residential)	R	19.46	5.5%	R	20.69	6.3%	R	21.75	5.1%
----	----------------------------	---	-------	------	---	-------	------	---	-------	------

ii)	Basic Charge (Commercial)	R	38.94	5.5%	R	41.39	6.3%	R	43.50	5.1%
-----	---------------------------	---	-------	------	---	-------	------	---	-------	------

SUNDRY TARIFFS

		TARIFF 2008/2009	%INCREASE 2008/2009	TARIFF 2009/2010	%INCREASE 2009/2010
i)	<u>Duplicate Accounts</u>	R 1.30	6.2%	R 1.35	4.2%
ii)	<u>Photo Copies</u>				
	A4	R 1.01	6.3%	R 1.05	4.0%
	A3	R 1.68	6.3%	R 1.75	4.2%
	Duplicate Payslips	R 50.00	0.0%	R 50.00	0.0%
	Duplicate IRP 5's	R 50.00	100.0%	R 50.00	0.0%
iii)	<u>Parking per month</u>	R 90.36	6.3%	R 95.20	5.4%
iv)	<u>Building Plan Copies</u>				
		Paper			
	A0	R 24.60	6.0%	R 26.08	6.0%
	A1	R 16.80	6.1%	R 17.80	6.0%
	A2	R 12.30	5.9%	R 13.04	6.0%
	A3	R 8.40	6.6%	R 8.90	6.0%
	A4	R 6.15	6.4%	R 6.52	6.0%
v)	<u>Building Plan Copies</u>				
		Sepia/Durester			
	A0	R 65.60	6.3%	R 69.54	6.0%
	A1	R 39.30	6.4%	R 41.66	6.0%
	A2	R 26.40	6.5%	R 27.98	6.0%
	A3	R 19.00	6.4%	R 20.14	6.0%
	A4	R 13.10	6.2%	R 13.89	6.0%
vi)	<u>Approval of Building Plans</u>				
	Swimming Pools per m ²	R 7.00	-	R 7.00	-
	Extensions per m ²	R 4.00	-	R 4.00	-
	House > 40m ² per m ²	R 6.00	-	R 6.00	-
	Flats per m ²	R 6.00	-	R 6.00	-
	Business per m ²	R 12.00	-	R 12.00	-
vii)	<u>Town Planning</u>				
	Relaxation of building lines	R 100.00	33.3%	R 105.00	5.0%
	Approval of site Development Plan	R 150.00	25.0%	R 160.00	6.7%
	Subdivision of erven	R 70.00	40.0%	R 74.00	5.7%
	Consolidation of erven	R 50.00	100.0%	R 52.00	4.0%
	Consent uses/ amendment of conditions	R 300.00	150.0%	R 310.00	3.3%
	Consent use of certain land of buildings	R 120.00	0.0%	R 130.00	8.3%
	Amendment of scheme/ rezoning	R 1,200.00	60.0%	R 1,250.00	4.2%
	Repeal of scheme or provision or an approved scheme	R 500.00	25.0%	R 530.00	6.0%
	Town Establishment	R 1,250.00	66.7%	R 1,300.00	4.0%
	Ext of boundaries of approves township	R 100.00	0.0%	R 105.00	5.0%
	Provision of reason of Council resolution	R 50.00	0.0%	R 52.00	4.0%
	Rezoning Certificate	R 50.00	0.0%	R 53.00	6.0%

viii)	<u>Certificates</u>				
	Clearance Certificates	R	24.00	0.0%	R 25.00 4.2%
	Valuation Certificates	R	24.00	0.0%	R 25.00 4.2%
	Zoning Certificates	R	24.00	0.0%	R 25.00 4.2%
	Deposit Certificates	R	24.00	0.0%	R 25.00 4.2%
	Valuation Roll for Public	R	190.00	11.8%	R 200.00 5.3%
ix)	<u>Hiring</u>				
	<i>*Stadiums</i>				
	Deposit (Refundable)	R	400.00	0.0%	R 400.00 0.0%
	*Hiring	R	500.00	0.0%	R 500.00 0.0%
	<i>*Stadiums (for Music Festivals)</i>				
	Deposit (Refundable)	R	10,000.00	0.0%	R 10,000.00 0.0%
	*Hiring	R	5,000.00	0.0%	R 5,000.00 0.0%
	<i>Cricket Field</i>				
	Deposit (Refundable)	R	100.00	0.0%	R 100.00 0.0%
	*Hiring	R	200.00	0.0%	R 200.00 0.0%
	<i>Halls</i>				
	Deposit (Refundable)	R	1,000.00	0.0%	R 1,000.00 0.0%
	*Hiring	R	500.00	0.0%	R 500.00 0.0%
x)	<u>Renting Machinery not for Buiseness Use</u>				
	Basic Charge	R	100.00	0.0%	R 600.00 500.0%
	Per Km	R	10.00	0.0%	R 10.00 0.0%
xi)	<u>New connections (Water/Electricity/Sewerage)</u>				
	As calculated by the Director Technical Services (Cost + 10%)				
xii)	<u>Issue of Council Documents/Information</u>				
	Basic Fee of R30 plus photo copy fees as in paragraph (II) of Sundry Tariffs				
xiii)	<u>Cemetery Fees</u>				
	*Plot Reservation	R	460.00	4.5%	R 480.00 4.3%
	*Residents (In Municipal Area)	R	875.00	1.7%	R 890.00 1.7%
	*Increase depth to 8vt	R	1,050.00	5.0%	R 1,100.00 4.8%
	*Resident Children	R	625.00	0.0%	R 625.00 0.0%
	*Children - Non Residents	R	1,400.00	7.7%	R 1,450.00 3.6%
	*Non Residents (Outside Mun Bound)	R	2,100.00	7.7%	R 2,250.00 7.1%
	*Fees Motetema/ Hlogotlou Etc.	R	44.00	4.8%	R 400.00 809.1%
	* Indigent Household	R	-	0.0%	R 46.00 100.0%

xiv)

Library Membership***Residents with W&E Account***

Annual Fee

R	-	0.0%	R	50.00	100.0%	R	50.00	0.0%
---	---	------	---	-------	--------	---	-------	------

Residents without W&E Account

Deposit

R	-	0.0%	R	100.00	100.0%	R	100.00	0.0%
---	---	------	---	--------	--------	---	--------	------

Annual Fee

R	-	0.0%	R	50.00	100.0%	R	50.00	0.0%
---	---	------	---	-------	--------	---	-------	------

Pensioners with W&E Account

Annual Fee

R	-	0.0%	R	30.00	100.0%	R	30.00	0.0%
---	---	------	---	-------	--------	---	-------	------

Pensioners without W&E Account

Deposit

R	-	0.0%	R	50.00	100.0%	R	50.00	0.0%
---	---	------	---	-------	--------	---	-------	------

Annual Fee

R	-	0.0%	R	30.00	100.0%	R	30.00	0.0%
---	---	------	---	-------	--------	---	-------	------

Lost Books

Per Book

R	-	0.0%	Charged as per value of the book / or replacement					
---	---	------	---	--	--	--	--	--

Library Fines

Late Returns - per book per day

R	0.50	100.0%	R	2.00	300.0%
---	------	--------	---	------	--------

*** Fees Include VAT**

xv)

Fire Fighting Fees

For the first Hour or part thereof
 Subsequent hour(s) or part thereof
 Return journey per Km

In Municipal Area	Outside Municipal Area	In Municipal Area	Outside Municipal Area
R 50-R100	R100-R150	R 100.00	R 150.00
R15- R50*	R50-R150	R 50.00*	R 160.00
R -	R 8.00	R -	R 10.00

* Plus Materials Used (Chemicals)

Pumping of Water

For the first Hour or part thereof
 Subsequent hour(s) or part thereof
 Fire Hoses (per Length)

R 100.00	R 150.00
R 50.00	R 60.00
R 20.00	R 20.00

Protective Duties

Per fireman per hour #

R 50.00	R 70.00
---------	---------

After Midnight time x2

Fire Extinguishers

Used extinguishers cost plus handling cost

R 50.00	R 70.00
---------	---------

xvi)

Advertisement & Hordings

Application
 Per m² of Board

R 500.00	R 500.00
R 100.00	R 100.00

DEPOSITS

The Director Finance determines the deposit as required from time to time.

Currently the minimum is as follows:

Groblersdal

Household	R 1,300.00	8.3%	R 1,300.00	0.0%
Flats	R 650.00	8.3%	R 1,300.00	100.0%
Business	R 2,500.00	25.0%	R 2,600.00	4.0%
Herfsakker (Only Electricity)	R 200.00	0.0%	R 200.00	0.0%
RDP - Water	R 300.00	0.0%	R 300.00	0.0%
RDP - Electricity	R 150.00	0.0%	R 150.00	0.0%

12. DISCLOSURE ON SALARIES, ALLOWANCES AND BENEFITS

11. Disclosure on Salaries, Allowances and Benefits

DISCLOSURE OF SALARIES, ALLOWANCES & BENEFITS	Salary	Social Contribution	Travel Allowances	Performance Bonuses	Total Packages
	R (' 000) pa	R (' 000) pa	R (' 000) pa	R (' 000) pa	R (' 000) pa
<u>Councillors</u>					
List of political office bearers by designation					
- Mayor	358,964	72,853	143,939	-	575,756
- Speaker	283,864	61,588	115,151	-	460,603
- Member of Executive Committee	280,774	42,116	97,255	-	420,145
Chief Whip	280,774	42,116	97,255	-	420,145
Provide a total of all other councillors	5,804,542	1,573,429	2,222,283	-	9,600,254
<u>Officials of the Municipality</u>					
Municipal Manager (MM)	507,657	158,344	90,000	56,700	812,701
Chief Financial Officer	596,843	1,497	101,500	52,488	752,328
List of senior Manager reporting to MM by designation					
- Director Social Services	486,039	1,497	84,000	42,865	614,401
- Director Infrastructure	486,039	1,497	84,000	42,865	614,401
- Director Planning & LED	486,039	1,497	84,000	42,865	614,401
- Director Corporate Services	486,039	1,497	84,000	42,865	614,401
- Manager directly accountable to MM (Roosenekal)	250,173	99,685	70,825	-	420,683
List each official with packages >= senior Manager by Designation					
<u>A Heading for each Entity</u>					
List each member of board by designation	-	-	-	-	-
Chief Expenditure Officer (CEO)	-	-	-	-	-
List each senior management reporting to CEO by designation	-	-	-	-	-
TOTAL COST OF REMUNERATION TO MUNICIPALITY	10,307,747	2,057,616	3,274,208	280,649	15,920,220

13 . MONTHLY CASH FLOWS BY SOURCE

MONTHLY CASH FLOWS	Budget Jul 2008 R ' 000	Budget Aug 2008 R ' 000	Budget Sep 2008 R ' 000	Budget Oct 2008 R ' 000	Budget Nov 2008 R ' 000	Budget Dec 2008 R ' 000	Budget Jan 2009 R ' 000	Budget Feb 2009 R ' 000	Budget Mar 2009 R ' 000	Budget Apr 2009 R ' 000	Budget May 2009 R ' 000	Budget Jun 2009 R ' 000	Budget Full Year 2008/09 R ' 000	Budget Full Year 2009/10 R ' 000	Budget Full Year 2010/11 R ' 000
<u>Operating Revenue by Source</u>															
Property rates	753	753	753	753	753	753	753	753	753	753	753	753	9 040	9 854	10 741
Property rates - Penalties Collection Charges	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Service Charges - electricity revenue from tariff Billing	2 470	2 470	2 470	2 470	2 470	2 470	2 470	2 470	2 470	2 470	2 470	2 470	29 642	31 222	31 222
Service Charges - water revenue from tariff Billing	420	420	420	420	420	420	420	420	420	420	420	420	5 041	5 220	5 527
Service Charges - sanitation revenue from tariff billing	126	126	126	126	126	126	126	126	126	126	126	126	1 513	1 597	1 693
Service Charges - refuse removal from tariff billing	168	168	168	168	168	168	168	168	168	168	168	168	2 013	2 115	2 029
Service Charges - other	4 734	4 734	4 734	4 734	4 734	4 734	4 734	4 734	4 734	4 734	4 734	4 734	56 813	19 669	28 633
Regional Service Levies	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rental of facilities and equipment	46	46	46	46	46	46	46	46	46	46	46	46	551	584	619
Interest earned - External Investments	342	342	342	342	342	342	342	342	342	342	342	342	4 100	4 346	4 606
Interest earned - Outstanding debtors	37	37	37	37	37	37	37	37	37	37	37	37	443	469	497
Fines	64	64	64	64	64	64	64	64	64	64	64	64	771	817	866
Licenses and Permits	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	14 294	15 152	16 061
Government Grants & Subsidies	228	26 234	228	228	26 234	228	228	26 234	228	0	25 782	0	105 852	124 494	128 506
Total Revenue by Source	10 580	36 586	10 580	10 580	36 586	10 580	10 580	36 586	10 580	10 352	36 134	10 352	230 073	215 539	231 000
Other Cash Receipts	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New Loans Received	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Receipt from old Outstanding Debtors	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Receipts by Source	10 580	36 586	10 580	10 580	36 586	10 580	10 580	36 586	10 580	10 352	36 134	10 352	230 073	215 539	231 000
<u>Cash Operating Payments By Type</u>															
Employee Related Cost	4283	4283	4283	4283	4283	4283	4283	4283	4283	4283	4283	4283	51 393	55 234	59 648
Remuneration of Councillors	886	886	886	886	886	886	886	886	886	886	886	886	10 630	11 480	12 398
Bad Debts	216	216	216	216	216	216	216	216	216	216	216	216	2 594	2 749	2 914
Collection Cost	104	104	104	104	104	104	104	104	104	104	104	104	1 250	1 725	1 725
Depreciation	0	0	0	0	0	0	0	0	0	0	0	1000	1 000	337	337
Repairs and Maintenance	863	863	863	863	863	863	863	863	863	863	863	863	10 361	11 680	13 119
Interest paid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bulk Purchases - Electricity	1770	1770	1770	1770	1770	1770	1770	1770	1770	1770	1770	1770	21 243	22 557	23 911
Bulk Purchases - Water	112	112	112	112	112	112	112	112	112	112	112	112	1 347	1 428	1 513
Contracted Services	338	338	338	338	338	338	338	338	338	338	338	338	4 058	5 148	5 457
Grants & Subsidies Paid	167	167	167	167	167	167	167	167	167	167	167	167	2 000	0	0
Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Audit Fees	100	100	100	100	100	100	100	100	100	100	100	100	1 200	1 300	1 378
Bank Charges	6	6	6	6	6	6	6	6	6	6	6	6	70	74	79
Communications	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Legal Fees	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Seminar / Conferences	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Travelling & Accommodation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Expenses	3391	3391	3391	3391	3391	3391	3391	3391	3391	3391	3391	3391	40 686	39 836	42 819
Total Cash Payments by Type	12 236	12 236	12 236	12 236	12 236	12 236	12 236	12 236	12 236	12 236	12 236	13 236	147 832	153 548	165 298
Other Cash Payments by Type															
Capital Expenditure	4000	6500	4000	3500	7000	12000	3000	4000	13000	6000	12000	7265	82 265	61 961	65 701
Loans Repaid	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Cash Payments by Type	4 000	6 500	4 000	3 500	7 000	12 000	3 000	4 000	13 000	6 000	12 000	7 265	82 265	61 961	65 701
Nett Increase/ (Decrease) in Cash and Investments	-5 656	17 850	-5 656	-5 156	17 350	-13 656	-4 656	20 350	-14 656	-7 884	11 898	-10 149	-24	30	1

12. Monthly Cash Flow by Source

14. MEASURABLE PERFORMANCE OBJECTIVES AND SDBIP'S

Included in this section is a summary of annual measurable performance objective for vote (department). Annual performance objectives are converted into quarterly targets for the services Delivery and Budget Implementation Plan (SDBIP) and will be audited in terms of the annual performance report required by the systems Act(refer also to chapter 2 and 5 of the annual report as per MFMA circular 11).

Department: Office of the Mayor
Vote: Executive and Council

INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET
Establish Mayoral outreach programme	Develop the programme to visiting the community.	12 villages to be targeted
Capacity building of youth within municipality	Educate three highly performed needy learners	3 bursary awarded in December
Youth Programme	Develop Youth Support Programme	Roll out the programme
Traditional leaders	Traditional leaders leading to discuss their support and capacity building programmes	Developing the programmes of meetings (4) to create healthy relationship.
Governance	State of the municipality address	Present the State of the Local Municipality Address in March 2010
Organize meetings with the District Municipality	Develop the programme to meet the District	Roll out the four meetings programme. At least one programme per quarter
Improving, Monitoring & oversight of council	Getting reports from committees	Roll out the programme of 2 meetings monthly
Improve the function of EXCO	Regulate meetings with chairperson of committees	Roll out of the programme of one meeting per month
Regulate the relationship between the Mayor and the Municipal Manager	Meet the mayor regularly to avoid the information gap, at least 3 times a month	3 meetings per months
Disabled support	Disabled support	Development of Programme for Disable people and implementation
Aged care	Programme aims at taking care of the social welfare of the aged	Aged care Programme
Moral regeneration	Support initiative aimed at restoring the morals of society	Established Moral regeneration programme
Develop the communication strategy and charter	To ensure better communication strategies with all stakeholders	4 External news letter produced

DEPARTMENT: OFFICE OF THE SPEAKER**VOTE: EXECUTIVE AND COUNCIL**

INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET
Revitalization of ward committee	Develop the operational plan for Ward committees	To draft and implement a plan that will receive and ascertain Ward committees functionality
Develop gender and woman empowered programme	Gender and woman support programme	Design and roll out of the programme and implement 5 gender and woman support programme
Review the structure and terms of reference for portfolio committees	Align the structure with all the administration	Present the re-structuring plan that will ensure maximum performance of committees
Submit monthly reports about the functioning of ward committees	Functional Ward Committees	Submit 12 monthly reports
Junior Council	Establishment of Junior Council and meetings held	2 meetings for Active participation of young people in the Governance system
Heritage celebration	Cultural event celebration held	Successful holding of the event
Implementation of Council Resolution	Number of Council Resolutions.	100%

DEPARTMENT: OFFICE OF THE MUNICIPAL MANAGER**VOTE: EXECUTIVE AND COUNCIL**

INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET
Implementation of the MFMA	Ensure compliance with all statutory time requirements under MFMA	100% Compliance with MFMA
Performance Management of section 57 employees	Implement PMS. Development of performance agreements. Co-ordination of PMS activities. Conduct quarterly performance reviews.	Areas of PMS implemented. Standard Performance Agreement Developed. 4 Review sessions conducted per quarter.
To obtain MSP/MIG funding for Capacity Building	Develop the business plan and action plan	100% spending on Plan and programme implemented
To ensure implementation of the IDP	Monitor all Departments to ensure implementation of the IDP	100% implementation of IDP
Submitting report to Mayor, EXCO and Council	Report being submitted in terms of the MFMA	12 Monthly & 4 Quarterly reports submitted
Implementation of Council Resolution	Number of Council Resolutions.	100%
Asset management	% safe guard of assets under the management of corporate services	100% asset management
Audit queries	% in clearing audit and risks	100% audit clearing and risk mitigation

DEPARTMENT : Budget and Treasury Office**VOTE: Budget and Treasury Office)**

INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET
Development of the Investment Policy	Ensure that there is a Policy	100% implementation of Policy
Review of all finance policies inline with MFMA	Identify policies to be reviewed	Review and development of 8 financial policies
Increase Revenue Collection	Develop Mechanisms of Revenue Collection by implementing revenue enhancement strategy	Increase in the Revenue Collection by 10%
Reduce outstanding debt	% recovery of debt	80% recovery of outstanding debt
Implementation of financial systems	Implementation of system and asset register	99% accuracy on Functioning of new systems
Implementation of MPRA	Completed Valuation roll in all surveyed municipal area	Valuation roll implemented on all towns in terms of MPRA
Completion of annual financial statement	Financial statement preparation on time	AFS completed and submitted by 31 August 2009
Implementation of MFMA/DORA	Ensure compliance with all requirements under MFMA/DORA	Statutory reports submitted 12 monthly and 4 quarterly
Report from Auditor General	Clean audit report from Auditor General	Unqualified report from Auditor General
Audit queries	% in clearing audit and risks	100% audit clearing and risk mitigation
Supply Chain Management	Supply chain Management guidelines and department	100% Implementation of Supply chain policy, regulation and other related legislation, and 70% BEE benefited
Integration of budget with idp	Intergrated IDP & Budget	IDP& Budget process plan approved in August, Draft IDP& budget in March and Final IDP & budget adopted in May
Asset management	Updated GRAP Asset Register Finalize the development Asset management policy	100% updated asset register, 4 quarterly assets verification and 100% disposal of obsolete assets. Asset management policy in place by second quarter.
	% safe guard of assets under the management	100% asset management
Free basic service	Increase spending on free basic services	10% variance on budget for free basic services
Indigent administration	Monitor the compilation of indigent register	Number of indigents registers

DEPARTMENT : IDP AND LED SERVICES
VOTE: PLANNING AND DEVELOPMENT

INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET
Asset management	% safe guard of assets under the management of corporate services	100% asset management
Audit queries	% in clearing audit and risks	100% audit clearing and risk mitigation
Develop the tourism plan	Policy to attracts tourists an the plan	Produced the Strategic Policy document
Develop the data base of business enterprise	To have the data of enterprises and other business organisations	To have the data and contracts
SMME's training, development and retention plan	Capitalizing our SMME'S by developing the training programme	Develop the programme and roll it out
Special development plan	Develop the special Development Framework to the Municipal Area	Produce the SDF for the Municipality
Submission of quarterly Reports	Reports to be submitted in terms of the MFMA and other legislation	All reports to be submitted in line with the legislation
Development of LED strategy	% implementation of LED Strategy n	60%Implementation of LED Strategy
Statutory Reporting	In-year reporting. Annual report, compilation and publication	Annual report completed, published and distributed before end of January
Stimulate the Local Economic Development	Number of Jobs created through LED and EPWP	Number of Jobs created through LED and EPWP
Revitalise the IDP and LED forums	Meetings of LED and IDP	Number of Forum held
Identify all tourism centre's	Number of Centre's	Tourism centre's identified
Implementation of Council Resolution	Number of Council Resolution	100%
Inter-governmental Relations	Proactive participation in all aspects of inter Government Relations	EMLM overall rating with relevant Government Department and authorities
Internal Audit	Establishment of annual risk and audit plan	100% implementation of audit plan and mitigation of risks
System and policy Development	Development reviews and update systems, policies and procedures	Ensure that EMLM's overall rating with the District and Department authorities
Review of IDP document	To have 2010/2011 review	IDP& Budget process plan approved August, Draft 2010/2011 IDP & budget adopted in March and Final IDP & Budget in May
Develop the PMS system for the Municipality	PMS or appraisal for all employees	4 quarterly PMS review and cascading of performance contract to Managers
Ensure customer care and information management	Compliance with Batho pele	Batho pele and public information act compliance

DEPARTMENT: INFRASTRUCTURE
VOTES: ELECTRICITY, WATER, WASTE WATER & ROADS

INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET
Asset management	% safe guard of assets under the management of corporate services	100% asset management
Audit queries	% in clearing audit and risks	100% audit clearing and risk mitigation
<u>WATER AND SANITATION</u>		
Compliance with potable water and sewerage final effluent with SANS 241 standards in EMLM	% compliance with SANS standard	100% compliance with SANS standard on water and sewer
Compliance of Treatment Works with DWAF standard for Groblersdal and Roossenekal	% Compliance with DWAF standards	100% Compliance with DWAF standard
Development of infrastructure investment framework	% in completion of Infrastructure Investment framework	100% Infrastructure Investment framework completed and implemented
Implementation of sign water service level agreement	% in implementation of SLA	100% implementation of SLA
<u>ELECTRICITY SUPPLY</u>		
Implement municipal electrification plan	No of municipal areas electrified	No units electrified
Section 78 process finalised on electricity ring fencing	% on completion process of section 78 process	50% completion of section 78 process
AD Hoc capacity upgrading	Upgrade cable line and transformers	New transformer
Improve human resource capacity	Employ trainees and artisans	Employ as per organogram
<u>ROADS, STORMWATER & TRANSPORTATION</u>		
Compilation of roads master plan	Appoint a consultant to research	Compiled RMP
Compilation of integrated transport plan	Conduct research & compile document	Compile ITP
Implement upgrading, Maintenance programme	Compile monthly programmes	Monthly programmes submitted to council and 100% spending of budget on roads
Improve human resource capacity	Train , Appoint as per organogram	Post filled

Upgrade main Taxi rank bus link	Upgrade taxi rank & levy association for using taxi rank	100% collection on office rental and 100% on budget for the upgrade
Expenditure on capital projects	% on spending	100% spending on capital projects
Reduce unaccounted for water and electricity	Purify, maintain and supply water and electricity	Monthly test result and reduce 100% water and electricity loss
Facilitate the service level agreement for electricity	Maintain our network and pay bills	Functional network
<u>SPATIAL RESTRUCTURING & LAND USE MANAGEMENT</u> Compile base map for a municipal area	Develop the following - SDP, LUMP, BMMA	Sector plans compiled
Compiled spatial development frame work	Identify nodal point	SDF compiled
Compile full town planning scheme	Review the current town planning	New TPS Approved
Land reform and land administration formulation of municipal reform strategy	Inter act with land affairs on land issues	Strategy document formulated
Submit business plan based on strategy	Develop strategies	Strategies approved by council
To ensure spending on MIG funds	Percentage funds spent	100% spending

DEPARTMENT: SOCIAL DEVELOPMENT**VOTES: COMMUNITY AND SOCIAL SERVICES, SPORT AND RECREATION, PUBLIC SAFETY & HEALTH**

INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET
Asset management	% safe guard of assets under the management of corporate services	100% asset management
Audit queries	% in clearing audit and risks	100% audit clearing and risk mitigation
Formulation of Housing delivery strategy	Clear strategy on how housing development should be carried out.	As per provincial allocation i.e. 2009 – 2010 400 units
Successful completion of existing projects of housing	No. Completed PHP projects in the whole municipal area in conjunction with both departments	___ Units completed on all outstanding units
Alignment of health and welfare needs with provincial projects	Co-operation with provincial departments of health on all their projects	Dependent on provincial projects for our municipality
Assist in finding suitable pension pay points	Identified sub-district offices for the SASA for building purpose SASA	Dependent of provincial allocation of funds for building
Manage and maintain existing sports facilities in the municipality area	Maintained sport facilities in the municipality	Maintained and managed facilities all year round
Establish one informal sport field per town	Each village to have one informal sports field	Establishment of 15 informal sport field per year
Facilitate provincial sport, arts and culture programmes	Co-operation with provincial department in all their programmes	Facilitation of all their programmes in the municipality
Enforcement of municipal by laws	Compliance to municipal by laws at all the times	Compliance to by laws all year round
Develop disaster management plan by service provider	Presentation of the disaster management plan	Develop disaster management plan
Establish disaster management forum	Existence of the disaster management forum	100% Participation in disaster management forum
Training of the staff and provision of emergency equipment	Number of staff trained stand on emergency equipment	Acquisition of basic equipment e.g. other relevant equipment
Appointment of service provider for the development of the regional cemetery feasibility	Presentation of the cemetery feasibility study by service provider	Production of the cemetery feasibility study by service provider
Fencing of the existing cemeteries that are not fenced	Fenced existing cemeteries that are not fenced	100% spend on the budget for Fencing cemeteries
Developing integrated waste management strategy	Development of integrated waste management strategy by second quarter	50% implementation of waste management strategy
Ensure that the time is clean at all times	Clean town	Clean town
Submit the monthly report about the functioning of satellite offices	Monthly report on offices	Submission of 12 reports of all satellite offices
Training of all officials to capacitate them	Training and induction	Development of training manual
Implementation of council resolution	Implemented. Number of council resolutions	Implementation of all council resolution

Establishment of community policing fora in all the policing areas	Existence of community policing fora number of new fora established	12 Established and functional community policing fora
Configuration of beneficiaries for free basic electricity	Configured beneficiaries for free basic electricity	Configuration of 4000 beneficiaries for free basic electricity
Improvement of working relations between the staff and community	Improved customer care by members of staff	Training of all staff members on customer care

DEPARTMENT: CORPORATE SERVICES
VOTE: CORPORATE SERVICES

INDICATOR	UNIT OF MEASUREMENT	ANNUAL TARGET
Management of lease contract and other service level contracts	% update of lease contracts and % compilation of SLA or contract on new services	100% implementation of contract management
Asset management	% safe guard of assets under the management of corporate services	100% asset management
Audit queries	% in clearing audit and risks	100% audit clearing and risk mitigation
Leave administration	Leave policy	Implement new leave policy
Retirement fund administration	Procedures from pension fund. SALGA / Bargaining council	Implement employer and employee contribution and benefits if necessary
Medical Aid admin	Implement Procedures from Medical Aids and number of staff encourage to have medical aid	Implement contributions of employer and employee as in budget. 10 staff encourage to have medical aid
Induction of new employees	Induction policy	According to policy and plan
Appointment of employees	Appointment policy	90% funded post fill According to council resolution and policy. Two months turn around time on filling vacated post
Implementation of HR policies	Council resolution	Training of policies for all employees. Recommend any alterations
Implementation of Equity of plan	Equity plan	Equity plan submitted on time as per legislative requirement, fill post as per plan
Update of organogram	Council Resolution	Table alteration before council. Final Resolution on organogram
Personnel and files update	100% Job description compiled for all post and update of information in personnel files	100% signed job descriptions and filed in personnel file
Continuous update of Work Skills Development Plan(WSDP)	WSDP in place	Updated WSDP and training of all staff according to the WSDP and competence regulation and MFMA
Implementation of labour Forum	Organizational Rights Agreement Job description / SALGS	100% Labour issues resolved within the time frame
Implementation of Labour Relations	Policy Bargaining Council	Adhere to Policies
Implementation of clocking system	Procedural Manual	100% functioning of clocking system and 100% monitoring of reports.
Security services	Manage the security services and safeguarding of all assets, by reducing 100% loss	100% loss reduction. Implement 100% security measures on entrance within the building
Facility management	Number of report attended on maintenance of building, equipment and machinery	Five days turn around time to respond on none emergency
Functionality of record keeping	Implementation of archive system in terms of archive act	100% implementation of filing in terms of Archive Act

15. SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN

Draft Service Delivery Budget Implementation Plan is included in the IDP document..

16. DISCLOSURE ON IMPLEMENTATION OF MFMA AND OTHER LEGISLATIONS

This section provides disclosure regarding progress in implementing various related legislation including the MFMA and how this affects the budget and budget process.

In regard to the 2009/2010 budget process, the Municipality has ensured compliance with all the critical legislative deadlines and content requirements.

The review of the Draft IDP/Budget was done within the provisions of MFMA and Municipal System Act, following all the critical legislative deadlines and content requirements.

Reporting to the National Departments and Provincial in terms of Division of Revenue Act, Section 71 report of MFMA to the Mayor and in year reporting has improved drastically.

Capacity building in the terms of MFMA on finance staff and management is still receiving its attention. The Budget and Treasury Office is being established as a legislative requirement.

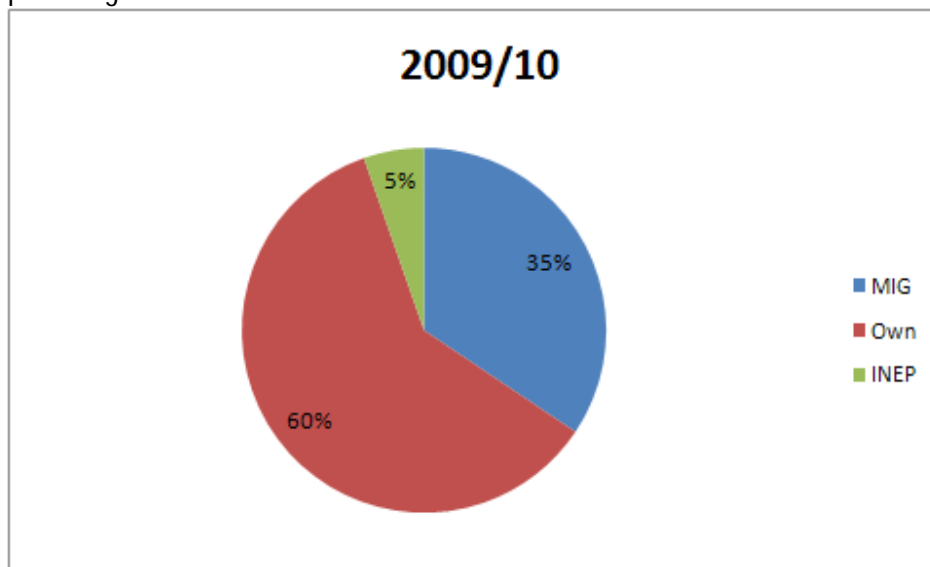
CAPITAL BUDGET FOR 2009 / 2010 PER WARD

ITEMS	PROJECTED TO BE IMPLEMENTED IN WARD	ROLL OVER 2009/10	2009/10	2010/2011	2011/2012
Municipal Manager's Office					
Office Machinery & Equipment	Within Council			R 50 000	R 20 000
Budget & Treasury Office					
Metering Solution	Ward 13		R 5 000 000	R 7 000 000	
Office machinery & equipment	Within Council		R 100 000	R 50 000	R 100 000
Vehicles	Within Council		R 190 000	R -	R -
CORPORATE SERVICES					
IT Network for New Offices (Wireless)	Within Council		R 250 000	R 130 000	R 50 000
Purchase of Computers	Within Council		R 200 000	R 15 000	R 200 000
Installation of Blinds	Within Council		R 20 000	R 50 000	R 30 000
Security System (Cameras)	Within Council		R 100 000	R -	R 50 000
Aircons	Within Council		R 700 000	R 50 000	R 200 000
Municipal furniture	Within Council		R 350 000	R 250 000	R 100 000
Vehicles	Within Council		R -	R 180 000	R -
INFRASTRUCTURE					
Mosterlus to makgopeng Phase 2	Ward 18		R 7 500 000	R 7 000 000	R 7 000 000
Ramogwerane (Phase 2)	Ward 24	R 870 737	R 7 300 000	R 5 000 000	R 10 000 000
Thabakhubedu	Ward 9 & 12		R -	R -	
Phucukane access road	Ward 7	R 1 198 550	R -	R -	
Moteti B (Phase1) & 2	Ward 1 & 2	R 4 206 615	R 3 000 000	R 3 600 000	R 4 000 000
Groblerdsdal Roads & Streets	Ward 13	R 3 247 466	R 4 134 200	R 3 000 000	R 5 000 000
Roosenekal Roads & Streets	Ward 15	R 1 522 177	R 1 900 000	R 1 000 000	R 7 043 000
Motetema, Elandsdooring & Hlogolou Roads & Street	Ward 11,18 & 29	R 3 217 842	R -	R -	
Motetema patching of potholes and resealing	Ward 29		R 1 622 400	R 2 000 000	R 2 500 000
Construction of road to Home Affairs offices	Ward 13		R 500 000		
Thabakhubedu	Ward 9 & 12		R 1 200 000	R 2 500 000	R 6 000 000
Storm water drainage	All Wards		R 500 000	R 3 000 000	
Roads Paving	All Wards		R -	R 4 000 000	R 11 270 000
Plant and equipments	Within Council	R 2 000 000	R 3 525 000	R 1 550 000	
Land audit system	Within Council		R 120 000	R -	
MUNICIPAL BUILDINGS					
Fencing municipal buildings	Within Council		R 500 000	R 500 000	R 400 000
Construction of mini stores-Roosenekal	Within Council		R 200 000		
Building(extension of office and guard	Within Council		R 400 000		
Lift construction	Within Council	R 428 628			
COMMUNITY ASSETS					
Upgrade of bus terminal and taxi rank	Ward 13		R 2 700 000	R -	R -
Water					
Septic tanks	Ward 13		R 100 000		
Mpheleng water reticulation	Ward	R 665 000			

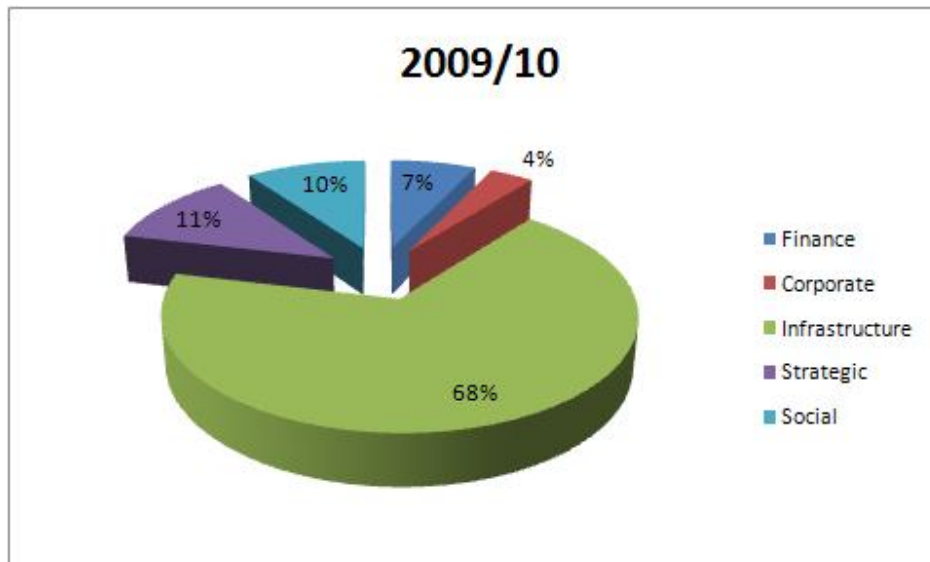
	PROJECTED TO BE IMPLEMENTED IN WARD				
ITEMS			2009/10	2010/2011	2011/2012
Sanitation					
<i>Upgrade of Network</i>	<i>Ward</i>		R 5 500 000	R 5 000 000	R 300 000
Vehicles	<i>Within Council</i>		R 356 000	R 200 000	
Truck(4 ton truck)			R 500 000		
<u>ELECTRICITY</u>					
Meter Boxes	Whole of municipal area		R 50 000		
Mini Subs 500 KVA	Ward 13		R 750 000	R 600 000	
Cabling Main Sub-Staion	Ward 13			R 300 000	
Upgrading of the substation in Groblers	Ward 13			R 2 000 000	R 3 000 000
Replacement of panels	Whole of municipal area		R 1 800 000	R 3 000 000	R 5 000 000
Installation of High Lights	Ward 15		R 500 000	R 1 070 000	
upgrade electricity Roossenekal	Ward 15		R 9 200 000		
New electricity connection	Ward 1		R 3 200 000	R 4 746 000	R 1 938 000
PLANNING & DEVELOPMENT					
Pack House	Ward 13		R -	R 1 000 000	R -
Stalls	Ward 13 & 15		R -	R 2 000 000	R 1 500 000
COMMUNITY & SOCIAL SERVICES					
			R -	R -	
Fencing Municipal Cemeteries	Whole of municipal area		R 400 000	R 900 000	
Street Dustbins	Whole of municipal area		R 200 000	R 250 000	
Vehicles	Within Council		R 190 000		
Lawnmowers(Kudus)	Whole of municipal area		R 100 000	R 300 000	
Hook lift truck	Within Council		R -	R 1 900 000	
		R 17 357 015	R 64 857 600	R 61 961 000	R 65 701 000

17. Notes and Highlights of Capital Budget

1. Council contributed R39 million to fund capital projects for 2009/10 financial year. There is an allocation of R20 million from MIG and R 3,2 million for electricity. The growth on Mig funding is based on the success of spending the allocated funding in the previous financial years. There are projects which will not be completed at the end of June 2009, this includes roads project to the value of R16 million, R428 thousand for the construction of lift at main office and R665 thousand for the completion of Mpheleng water project.
2. The diagram below shows the different sources of funding for the capital programme over the next three years. It should be noted that there still exist some additional capacity from own funding to finance additional projects in year 2 and 3 of the capital budget.



6. The next diagrams shows the breakdown of the capital expenditure per department.



18. Budget Statement of Financial Performance

Schedule1	Current Year 2008/09			Medium Term Revenue and Expenditure Framework		
				Budget Year 2009/10	Budget Year 2010/11	Budget Year 2011/12
Revenue by Source	Approved Budget R' 000	Adjusted Budget R' 000	Full Year Forecast R' 000	Budget R' 000	Budget R' 000	Budget R' 000
	B	C	D	E	F	G
<u>Operating Revenue by Source</u>						
Property rates	8 000	8 000	8 000	9 040	9 854	10 741
Property rates - Penalties Collection Charges	0	0	0	0	0	0
Service Charges - electricity revenue from tariff Billing	19 341	22 899	22 899	29 642	31 222	31 222
Service Charges - water revenue from tariff Billing	5 640	5 640	5 640	5 041	5 220	5 527
Service Charges - sanitation revenue from tariff billing	1 420	1 420	1 420	1 513	1 597	1 693
Service Charges - refuse removal from tariff billing	1 792	1 792	1 792	2 013	2 115	2 029
Service Charges - other	54 908	54 908	54 908	56 813	19 669	28 633
Regional Service Levies	0	0	0	0	0	0
Rental of facilities and equipment	520	520	520	551	584	619
Interest earned - External Investments	3 741	3 741	3 741	4 100	4 346	4 606
Interest earned - Outstanding debtors	438	438	438	443	469	497
Fines	2 500	2 500	2 500	771	817	866
Licenses and Permits	20 000	14 899	14 899	14 294	15 152	16 061
Government Grants & Subsidies	73 391	75 571	75 571	105 852	124 494	128 506
Total Revenue by Source	191 691	192 328	192 328	230 073	215 539	231 000
<u>Operating Expenditure by Type</u>						
Employee Related Cost	36 446	35 512	35 512	51 393	55 234	59 648
Remuneration of Councillors	8 876	9 896	9 896	10 630	11 480	12 398
Bad Debts	0			2 594	2 749	2 914
Collection Cost	0			1 250	1 725	1 725
Depreciation	0					
Repairs and Maintenance	7 136	7 136	7 136	10 361	11 680	13 119
Interest paid	0					
Bulk Purchases - Electricity	16 281	19 277	19 277	21 243	22 557	23 911
Bulk Purchases - Water	734	734	734	1 347	1 428	1 513
Contracted Services	2 191	2 191	2 191	4 058	5 148	5 457
Grants & Subsidies Paid	0			2 000	0	0
Advertising	520			0	0	0
Audit Fees	400			1 200	1 300	1 378
Bank Charges	30			70	74	79
Communications	1 439					
Insurance	790					
Legal Fees	530					
Seminar / Conferences	500					
Travelling & Accommodation	426					
General Expenses	32 871	33 899	33 899	37 654	35 899	38 215
Operating Expenditure by Vote	109 170	108 645	108 645	143 800	149 274	160 357
(Surplus)/Deficit	(82 521)	(83 683)	(83 683)	(86 273)	(66 265)	(70 643)
Transfers to Government Grant Reserves	456	0	0	1 200	1 272	1 348 320
Contribution to Reserves/Funds	63 628	63 628	63 628	2 832	3 002	-1 343 379
(Surplus)/Deficit after Transfer	(18 437)	(20 055)	(20 055)	(82 241)	(61 991)	(65 702)